

**PREMIUM BRANDS HOLDINGS CORPORATION REPORTS
RECORD SECOND QUARTER SALES, ADJUSTED EBITDA AND ADJUSTED EARNINGS
AND DECLARES THIRD QUARTER DIVIDEND**

VANCOUVER, B.C., August 6, 2026 Premium Brands Holdings Corporation (TSX: PBH), a leading producer, marketer and distributor of branded specialty food products, announced today its results for the second quarter of 2026.

QUARTER HIGHLIGHTS

- Record second quarter revenue of \$2.4 billion representing a 26.3%, or \$495.0 million, increase as compared to the second quarter of 2025
- Organic sales growth for the quarter of 7.5%
- Solid progress on Specialty Foods' core U.S. growth initiatives which for the quarter generated an organic volume growth rate of 10.7% despite delays in the timing of certain customer promotional events and new product launches
- Record second quarter adjusted EBITDA¹ from continuing operations of \$225.0 million representing a 29.5%, or \$51.2 million, increase as compared to the second quarter of 2025
- Record second quarter adjusted EPS¹ from continuing operations of \$1.53 per share representing a 17.7% or \$0.23 per share, increase as compared to the second quarter of 2025
- Record second quarter steady state free cash flow and steady state free cash flow per share of \$116.0 million and \$2.22 per share, respectively
- Second quarter net free cash flow of \$68.4 million
- Declared a dividend of \$0.85 per common share for the third quarter of 2026
- Completed the sale of the Company's 74% interest in Shaw Bakers
- Total debt-to-EBITDA ratio decreased to 3.8 : 1 from 4.1 : 1 at the end of the first quarter of 2026
- Revised 2026 sales and adjusted EBITDA¹ guidance ranges based mainly on delays in certain new product launches including a customer's decision to push several large promotions planned to be launched in the second half of 2026 out to early 2027
- Affirmed that the Company remains on track to exceed its 5-year plan of 2027 sales and adjusted EBITDA targets of \$10.0 billion and \$1.0 billion, respectively
- Announced the shutdown of an older value-added beef processing facility

¹ The Company reports its financial results in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board. Adjusted EBITDA and adjusted EPS are non-IFRS financial measures. Reconciliations and explanations for all non-IFRS measures are included in the Non-IFRS Financial Measures section of this press release.

QUESTIONS AND ANSWERS SESSION

The Company will hold a Q&A session on its second quarter 2026 results today at 10:30 a.m. Vancouver time (1:30 p.m. Toronto time). Management's pre-recorded remarks and an investor presentation that will be referenced on the conference call are available [here](#) or by navigating through the Company's website at www.premiumbrandsholdings.com.

Access to the Q&A session may be obtained by calling the operator at (289) 514-5100 or (800) 717-1738 (Conference ID: 65485) up to ten minutes prior to the scheduled start time. For those who are unable to participate, a recording of the conference call will be available through to 11:59 p.m. Toronto time on September 6, 2026 at (289) 819-1325 or (888) 660-6264 (passcode: 65485#). Alternatively, a recording of the conference call will be available on the Company's website at www.premiumbrandsholdings.com.

SUMMARY FINANCIAL INFORMATION

(In millions of dollars except per share amounts and ratios)

	13 weeks ended Jun 27, 2026	13 weeks ended Jun 28, 2025 (Restated)	26 weeks ended Jun 27, 2026	26 weeks ended Jun 28, 2025 (Restated)
Revenue from continuing operations	2,375.7	1,880.7	4,426.7	3,526.6
Adjusted EBITDA ¹	225.0	173.8	396.2	308.9
Adjusted earnings from continuing operations	79.6	58.0	122.1	89.3
Adjusted EPS from continuing operations	1.53	1.30	2.36	2.00
EPS from discontinued operations	1.03	0.03	0.98	(0.05)

	Trailing Four Quarters Ended	
	Jun 27, 2026	Jun 28, 2025
Steady state free cash flow ¹	354.8	263.1
Steady state free cash flow per share	7.36	5.91
Declared dividends	165.1	152.4
Declared dividend per share	3.40	3.40
Payout ratio ¹	46.5%	57.9%

¹ Reconciliations for all non-IFRS measures are included in the Non-IFRS Financial Measures section of this press release.

"Our second quarter results provide an early indication of our earnings and cash flow potential as the investments we have made in recent years to position our company to benefit from fundamental changes occurring in the food industry begin to generate returns. Our sales grew by 26.3%, including 7.5% organic growth, our adjusted EBITDA and earnings per share grew by 29.5% and 17.7%, respectively, our total debt-to-EBITDA ratio fell to 3.8 : 1, and we are now once again generating solid net free cash flow," said Mr. George Paleologou, President and CEO.

"As outlined in my recently published letter to shareholders titled "A New Food Order", consumers' growing focus on health and wellness, along with their evolving sophistication in measuring and tracking personal health data, is disrupting the food universe in unprecedented ways. Our portfolio of best-in-class premium food products that cater to three key mega food trends, namely high in protein, convenience and premiumization, combined with our new state-of-the-art production capacities and innovation capabilities, uniquely position us to capitalize on this disruption," added Mr. Paleologou.

“On the acquisitions front, we are evaluating several attractive opportunities, however, any transaction we complete will be done within the context of continuing to strengthen our financial position,” stated Mr. Paleologou.

THIRD QUARTER 2026 DIVIDEND

The Company also announced that its Board of Directors approved a cash dividend of \$0.85 per common share for the third quarter of 2026, which will be payable on October 15, 2026 to shareholders of record at the close of business on September 30, 2026.

Unless indicated otherwise in writing at or before the time the dividend is paid, each dividend paid by the Company in 2026 or a subsequent year is an eligible dividend for the purposes of the Enhanced Dividend Tax Credit System.

ABOUT PREMIUM BRANDS

Premium Brands owns a broad range of leading specialty food manufacturing and differentiated food distribution businesses with operations across Canada and the United States. For further information, please contact George Paleologou, President and CEO, or Will Kalutycz, CFO at (604) 656-3100.

www.premiumbrandsholdings.com

RESULTS OF OPERATIONS

The Company reports on two reportable segments, Specialty Foods and Premium Food Distribution, as well as non-segmented investment income and corporate costs (Corporate). The Specialty Foods segment consists of the Company's specialty food manufacturing businesses while the Premium Food Distribution segment consists of the Company's differentiated distribution and wholesale businesses as well as certain seafood processing businesses. Investment income includes interest and management fees generated from the Company's businesses that are accounted for using the equity method

As part of the realignment of certain businesses and management responsibilities, starting in fiscal 2026 the Company reclassified certain businesses from the Premium Food Distribution segment to the Specialty Foods segment. Accordingly, segmented information for the comparative period has been retrospectively restated.

As a result of the sale of the Company's Shaw Bakers business on April 24, 2026 and the planned sale of its Duso's business, it has retroactively presented the operations of these businesses as discontinued operations in accordance with IFRS Accounting Standards. Correspondingly, these discontinued operations no longer contribute to revenue or earnings from continuing operations. Management believes this accounting method for these businesses enhances the comparability and relevance of current period operating results by allowing readers of the press release to independently evaluate the Company's continuing operations.

Revenue

(in millions of dollars except percentages)								
	13 weeks ended Jun 27, 2026	% (1)	13 weeks ended Jun 28, 2025 (Restated)	% (1)	26 weeks ended Jun 27, 2026	% (1)	26 weeks ended Jun 28, 2025 (Restated)	% (1)
Revenue by segment:								
Specialty Foods	1,747.3	73.5 %	1,278.2	68.0%	3,252.0	73.5%	2,419.0	68.6%
Premium Food Distribution	628.4	26.5 %	602.5	32.0%	1,174.7	26.5%	1,107.6	31.4%
Consolidated	2,375.7	100.0%	1,880.7	100.0%	4,426.7	100.0%	3,526.6	100.0%

(1) Expressed as a percentage of consolidated revenue.

Specialty Foods' (SF) revenue for the quarter increased by \$469.1 million or 36.7% primarily due to: (i) business acquisitions, which generated \$354.5 million in growth; (ii) organic volume growth of \$77.2 million representing an organic volume growth rate (OVGR) of 6.0%; (iii) selling price increases of \$31.7 million, which were primarily in response to higher beef raw material costs; and (iv) a \$5.7 million increase in the translated value of sales generated by SF's U.S. based businesses due to a weaker Canadian dollar.

SF's OVGR of 6.0% was driven by: (i) a variety of protein and sandwich growth initiatives in the U.S. which generated organic volume growth of \$82.4 million, representing an OVGR of 10.7%, despite a large limited-time sandwich promotion by a customer ending in the fourth quarter of 2025 and the replacement promotions not scheduled to launch until 2027 (see *Forward Looking Statements*); and (ii) 1.5% organic volume growth in the Canadian market which was lower than expected due to several issues including poor weather in Eastern Canada that limited outdoor activities. These factors were partially offset by a decline in beef jerky sales as this product category continues to be challenged by several issues including record high beef prices and consumer price sensitivity.

SF's revenue for the first two quarters of 2026 increased by \$833.0 million or 34.4% primarily due to: (i) business acquisitions, which generated \$635.0 million in growth; (ii) organic volume growth of \$146.6 million representing an OVGR of 6.1%; and (iii) selling price increases of \$72.0 million. These factors were partially offset by a \$20.6 million decrease in the translated value of sales generated by SF's U.S. based businesses due to a stronger Canadian dollar.

Premium Food Distribution's (PFD) revenue for the quarter increased by \$25.9 million or 4.3% due to: (i) selling price increases of \$28.2 million, which were primarily in response to higher beef raw material costs; and (ii) a \$0.4 million increase in the translated value of sales generated by PFD's U.S. based businesses due to a weaker Canadian dollar. These factors were partially offset by a \$2.7 million sales volume contraction.

PFD's sales volume contraction was primarily due to weaker consumer demand in certain segments of the Canadian foodservice channel; partially offset by stronger trading sales, mainly of imported beef products.

PFD's revenue for the first two quarters of 2026 increased by \$67.1 million or 6.1% primarily due to: (i) selling price increases of \$46.4 million; and (ii) organic volume growth of \$22.4 million representing an OVGR of 2.0%. These increases were partially offset by a \$1.7 million decrease in the translated value of sales generated by PFD's U.S. based businesses due to a stronger Canadian dollar.

Gross Profit

<i>(in millions of dollars except percentages)</i>								
	13 weeks ended Jun 27, 2026	% (1)	13 weeks ended Jun 28, 2025 (Restated)	% (1)	26 weeks ended Jun 27, 2026	% (1)	26 weeks ended Jun 28, 2025 (Restated)	% (1)
Gross profit by segment:								
Specialty Foods	333.4	19.1%	258.4	20.2%	645.8	19.9%	499.5	20.6%
Premium Food Distribution	95.1	15.1%	96.3	16.0%	168.9	14.4%	171.1	15.4%
Consolidated	428.5	18.0%	354.7	18.9%	814.7	18.4%	670.6	19.0%

(1) Expressed as a percentage of the corresponding segment's revenue.

SF's gross profit as a percentage of its revenue (gross margin) for the quarter decreased by 110 basis points primarily due to: (i) the acquisition of Stampede Culinary Partners, which has a lower gross margin as compared to the average of SF's legacy businesses - excluding acquisitions, SF's gross margin for the quarter was 20.9%; and (ii) increased plant overhead costs associated with new capacity investments and adding production shifts at several facilities. These factors were partially offset by: (i) the implementation of selling price increases to address the impact of higher raw material costs and general cost inflation; and (ii) sales leveraging benefits associated with SF's organic volume growth.

SF's gross margin for the first two quarters of 2026 decreased by 70.00 basis points primarily due to the same factors that impacted the current quarter.

PFD's gross margin for the quarter decreased by 90 basis points primarily due to the impact of commodity cost inflation (mainly on beef products) as PFD's businesses generally focused on recovery of gross profit dollars due to the severity of the cost inflation combined with weaker consumer demand in certain segments of the foodservice channel.

PFD's gross margin for the first two quarters of 2026 decreased by 100 basis points primarily due to the same factors that impacted the current quarter, and a year-over-year reduction in margins on lobster products in the first quarter of 2026 resulting from a combination of high shore purchase prices and consumer price sensitivity.

Selling, General and Administrative Expenses (SG&A)

(in millions of dollars except percentages)

	13 weeks ended Jun 27, 2026	% (1)	13 weeks ended Jun 28, 2025 (Restated)	% (1)	26 weeks ended Jun 27, 2026	% (1)	26 weeks ended Jun 28, 2025 (Restated)	% (1)
SG&A by segment:								
Specialty Foods	159.2	9.1%	135.2	10.6%	327.0	10.1%	271.4	11.2%
Premium Food Distribution	51.2	8.1%	51.9	8.6%	104.6	8.9%	101.9	9.2%
Corporate	9.2		9.1		18.6		18.7	
Consolidated	219.6	9.2%	196.2	10.4%	450.2	10.2%	392.0	11.1%

(1) Expressed as a percentage of the corresponding segment's revenue.

SF's SG&A as a percentage of sales (SG&A ratio) for the quarter and for first two quarters of 2026 decreased by 150 basis points and 110 basis points respectively, primarily due to: (i) the acquisition of Stampede Culinary Partners, which has a lower SG&A ratio as compared to the average of SF's legacy businesses; and (ii) sales growth leverage. In the first quarter of 2026, these factors were partially offset by an increase in promotional activity.

PFD's SG&A ratio for the quarter decreased by 50 basis points primarily due to lower discretionary compensation accruals.

PFD's SG&A ratio for the first two quarters of 2026 decreased by 30 basis points primarily due to: (i) sales growth leverage; and (ii) lower discretionary compensation accruals.

Adjusted EBITDA ⁽¹⁾

(in millions of dollars except percentages)

	13 weeks ended Jun 27, 2026	% (2)	13 weeks ended Jun 28, 2025 (Restated)	% (2)	26 weeks ended Jun 27, 2026	% (2)	26 weeks ended Jun 28, 2025 (Restated)	% (2)
Adjusted EBITDA by segment:								
Specialty Foods	174.2	10.0%	123.2	9.6%	318.8	9.8%	228.1	9.4%
Premium Food Distribution	43.9	7.0%	44.4	7.4%	64.3	5.5%	69.2	6.2%
Corporate	(9.2)		(9.1)		(18.6)		(18.7)	
Interest income from investments	16.1		15.3		31.7		30.3	
Consolidated	225.0	9.5%	173.8	9.2%	396.2	9.0%	308.9	8.8%

(1) Adjusted EBITDA is a non-IFRS financial measure. Reconciliation and explanations are included in the Non-IFRS Financial Measures section of this press release.

(2) Expressed as a percentage of the corresponding segment's revenue

Plant Start-up and Restructuring Costs

Plant start-up and restructuring costs consist of expenses associated with: (i) the start-up of new production capacity; (ii) the reconfiguration of existing capacity to gain efficiencies and/or additional capacity; and/or (iii) the restructuring of a business to improve its profitability. The Company expects these investments to result in improvements in its future earnings and cash flows (see *Forward Looking Statements*).

During the quarter, the Company incurred \$4.8 million in plant start-up and restructuring costs relating mainly to the start-up of a new 352,000 square foot sandwich production facility in Cleveland, TN.

Equity Earnings (Losses) from Investments in Associates

Equity earnings (losses) from investments in associates includes the Company's proportionate share of the earnings and losses of its investments in associates.

<i>(in millions of dollars)</i>	13 weeks ended Jun 27, 2026	13 weeks ended Jun 28, 2025	26 weeks ended Jun 27, 2026	26 weeks ended Jun 28, 2025
Clearwater:				
Revenue from continuing operations	82.3	92.8	129.6	149.0
Revenue from discontinued operations ⁽¹⁾	9.4	45.3	19.7	81.0
	91.7	138.1	149.3	230.0
Loss before shareholder related expenses	(5.6)	(10.8)	(20.2)	(35.6)
Net loss	(60.6)	(35.0)	(98.9)	(83.2)
The Company:				
Equity loss in Clearwater	(30.4)	(17.5)	(49.5)	(41.6)
Other net equity earnings (losses)	0.3	-	0.4	(1.1)
Equity earnings (losses) from investments in associates	(30.1)	(17.5)	(49.1)	(42.7)

(1) Discontinued operations include businesses that have been exited.

Clearwater Seafoods Incorporated (Clearwater)

Clearwater's total revenue, including discontinued operations, for the second quarter of 2026 as compared to the second quarter of 2025 decreased by \$46.4 million primarily due to: (i) the sale of its Macduff land-based operations in the third quarter of 2025; (ii) the sale of its Argentine scallop business in the latter part of the quarter; and (iii) Canadian scallop catch rates being significantly below five-year average levels due to natural fluctuations in the available biomass. These factors were partially offset by improved pricing on most of Clearwater's core species.

Clearwater's loss before payments to shareholders for the second quarter of 2026 as compared to the second quarter of 2025 improved by \$5.2 million primarily due to: (i) high restructuring costs in the second quarter of 2025 associated with Clearwater's exit from its onshore lobster operations and the sale of its Macduff land based operations; and (ii) a slight improvement in earnings from its core Canadian fisheries as the benefit of higher prices more than offset the impact of lower sales volumes.

Clearwater's net loss increased by \$25.6 million primarily due to the payment of a \$30.0 million fee to the Company with respect to certain lobster related assets and sales; partially offset by the improvement in its loss before shareholder related expenses.

Other Losses (Gains)

The Company recorded a loss of \$53.1 million (\$39.1 million after tax recoveries) in connection with the shutdown of a value-added beef processing facility in Ontario and the associated exit from certain unprofitable sales. The loss consists of \$50.6 million in non-cash asset write downs and \$2.5 million for various other costs including severance.

The impact of the costs associated with the value-added beef plant shutdown were partially offset by a \$30.0 million fee paid to the Company by Clearwater with respect to certain lobster related assets and sales.

Revenue and Adjusted EBITDA Outlook

See *Forward Looking Statements* for a discussion of the risks and assumptions associated with forward looking statements.

2026 Outlook

(in millions of dollars)	Bottom of Range	Top of Range
Revenue guidance range - revised	9,100	9,300
Revenue guidance range - previous	9,250	9,550
Adjusted EBITDA guidance range - revised	840	870
Adjusted EBITDA guidance range - previous	870	910

The Company revised its 2026 revenue guidance based primarily on: (i) delays in certain new product launches including a customer's decision to push several large promotions originally planned for the second half of 2026 out to early 2027; (ii) exiting unprofitable sales in conjunction with the shutdown of a value-added beef processing facility in Ontario (see *Results of Operations - Other Losses (Gains)*); and (iii) weakening consumer demand in certain segments of the foodservice channel.

The Company revised its 2026 adjusted EBITDA guidance based primarily on its sales reforecast and did not adjust for any benefits associated with potential decreases in raw material beef costs.

5 Year Plan

The Company has a strong pipeline of sales opportunities and expects to exceed the five-year targets shown in the table below, which were set at the beginning of 2023, without any further acquisitions (see *Forward Looking Statements*).

(in millions of dollars)	5-Year Target (2027)
Revenue	10,000
Adjusted EBITDA	1,000

Premium Brands Holdings Corporation

Consolidated Balance Sheets

(in millions of Canadian dollars)

	Jun 27, 2026	Jun 28, 2025	Dec 27, 2025
Current assets:			
Cash and cash equivalents	15.3	12.9	29.3
Accounts receivable	679.9	580.2	570.5
Inventories	1,392.1	1,010.5	1,045.8
Prepaid expenses and other assets	60.2	44.5	55.6
Assets held for sale	5.4	-	-
	2,152.9	1,648.1	1,701.2
Capital assets	1,395.3	1,218.2	1,263.5
Right of use assets	865.4	884.9	866.8
Intangible assets	766.3	548.1	536.7
Goodwill	1,550.8	1,113.0	1,112.7
Investments in and advances to associates	403.5	477.8	413.7
Other assets	37.4	58.3	24.0
Deferred income tax assets	36.2	25.1	28.8
	7,207.8	5,973.5	5,947.4
Current liabilities:			
Bank indebtedness	6.1	27.3	5.2
Dividends payable	44.4	38.2	38.2
Accounts payable and accrued liabilities	778.2	693.6	613.5
Current portion of puttable interest in subsidiaries	33.8	33.7	35.7
Current portion of long-term debt	0.6	0.7	0.6
Current portion of lease obligations	83.5	79.1	64.1
Current portion of provisions	8.5	8.2	8.2
Convertible unsecured subordinated debentures	626.5	454.3	622.5
Liabilities held for sale	2.7	-	-
	1,584.3	1,335.1	1,388.0
Long-term debt	2,035.6	1,837.4	1,813.4
Lease obligations	882.1	886.9	895.4
Puttable interest in subsidiaries	-	43.0	43.0
Deferred revenue	3.1	0.2	0.2
Provisions	131.7	15.9	16.3
Performance share unit plan liability	1.7	-	-
Deferred income tax liabilities	211.8	137.2	135.7
	4,850.3	4,255.7	4,292.0
Equity attributable to shareholders:			
Retained earnings (deficit)	(138.2)	(52.7)	(123.3)
Share capital	2,428.0	1,727.5	1,732.5
Reserves	67.7	43.0	46.2
	2,357.5	1,717.8	1,655.4
	7,207.8	5,973.5	5,947.4

Premium Brands Holdings Corporation

Consolidated Statements of Operations

(in millions of Canadian dollars except per share amounts)

	13 weeks ended Jun 27, 2026	13 weeks ended Jun 28, 2025 Restated	26 weeks ended Jun 27, 2026	26 weeks ended Jun 28, 2025 Restated
Revenue	2,375.7	1,880.7	4,426.7	3,526.6
Cost of goods sold	1,947.2	1,526.0	3,612.0	2,856.0
Gross profit before depreciation, amortization, and plant start-up and restructuring costs	428.5	354.7	814.7	670.6
Investment income	16.1	15.3	31.7	30.3
Selling, general and administrative expenses before depreciation and amortization	219.6	196.2	450.2	392.0
Operating profit before depreciation, amortization, and plant start-up and restructuring costs	225.0	173.8	396.2	308.9
Depreciation of capital assets	35.6	24.7	69.8	49.6
Amortization of intangible assets	8.3	5.4	16.6	11.4
Amortization of right of use assets	21.6	17.4	43.1	35.4
Accretion of lease obligations	14.1	8.6	28.0	16.7
Plant start-up and restructuring costs	4.8	10.1	9.5	15.7
Interest and other financing costs	44.2	44.7	88.2	86.6
Acquisition transaction costs	1.8	1.1	8.9	1.8
Change in value of puttable interest in subsidiaries	0.5	1.0	1.0	2.0
Change in value and accretion of provisions	3.0	0.2	5.9	0.4
Equity losses (earnings) from investments in associates	30.1	17.5	49.1	42.7
Change in fair value of option liabilities	-	-	-	(12.0)
Performance share unit plan expense	1.7	-	1.7	-
Other losses (gains)	23.8	-	23.4	(1.6)
Earnings before income taxes	35.5	43.1	51.0	60.2
Provision for income taxes (recovery)				
Current	17.6	15.6	28.9	27.1
Deferred	0.6	0.8	(1.1)	0.3
	18.2	16.4	27.8	27.4
Earnings from continuing operations	17.3	26.7	23.2	32.8
Earnings (loss) from discontinued operations	53.6	1.2	50.6	(2.3)
Earnings	70.9	27.9	73.8	30.5
Basic earnings per share from continuing operations	0.33	0.59	0.45	0.73
Basic earnings (loss) per share from discontinued operations	1.03	0.03	0.98	(0.05)
Basic earnings per share	1.36	0.62	1.43	0.68
Diluted earnings per share from continuing operations	0.33	0.59	0.45	0.73
Diluted earnings (loss) per share from discontinued operations	1.03	0.03	0.97	(0.05)
Diluted earnings per share	1.36	0.62	1.42	0.68
Weighted average shares outstanding (in millions):				
Basic	52.0	44.7	51.8	44.7
Diluted	52.1	44.9	51.9	44.9

Premium Brands Holdings Corporation

Consolidated Statements of Cash Flows

(in millions of Canadian dollars)

	13 weeks ended Jun 27, 2026	13 weeks ended Jun 28, 2025	26 weeks ended Jun 27, 2026	26 weeks ended Jun 28, 2025
Cash flows from (used in) operating activities:				
Earnings	70.9	27.9	73.8	30.5
Items not involving cash:				
Depreciation of capital assets	35.6	25.8	71.0	51.9
Amortization of intangible assets	8.3	5.7	16.8	12.0
Amortization of right of use assets	21.8	18.3	44.2	37.6
Accretion of lease obligations	14.2	9.1	28.5	17.5
Change in value of puttable interest in subsidiaries	0.5	1.0	1.0	2.0
Equity losses (earnings) from investments in associates	30.1	17.5	49.1	42.7
Financing costs	3.1	2.3	5.8	4.5
Change in value and accretion of provisions	3.0	0.2	5.9	0.4
Change in fair value of option liabilities	-	-	-	(12.0)
Deferred income tax recovery	0.6	-	(1.1)	(1.9)
Performance share unit plan expense	1.7	-	1.7	-
Other losses (gains)	(1.3)	-	(1.7)	0.9
	188.5	107.8	295.0	186.1
Change in non-cash working capital	(1.8)	(113.3)	(114.3)	(140.9)
	186.7	(5.5)	180.7	45.2
Cash flows from (used in) financing activities:				
Long-term debt, borrowings	283.2	448.3	1,109.6	753.3
Long-term debt, repayments	(455.6)	(357.7)	(968.1)	(751.1)
Payments for lease obligations	(30.6)	(24.3)	(60.9)	(48.7)
Bank indebtedness and cheques outstanding	(22.2)	(33.7)	7.2	(8.0)
Dividends paid to shareholders	(44.3)	(38.2)	(82.5)	(76.3)
Common shares issued from subscription receipts and concurrent private placements – net of issuance costs	-	-	465.7	-
Repayment of convertible debentures	-	(172.5)	-	(172.5)
Proceeds from issuance of convertible debentures – net of issuance costs	-	-	-	164.6
	(269.5)	(178.1)	471.0	(138.7)
Cash flows from (used in) investing activities:				
Capital asset additions	(59.5)	(52.4)	(113.8)	(118.6)
Business acquisitions net of cash acquired	-	-	(692.3)	(19.8)
Proceeds from Shaw Bakers LLC divestiture	151.7	-	151.7	-
Payment to shareholders of non-wholly owned subsidiaries	(2.7)	-	(2.7)	-
Payments for settlement of puttable interest of non-wholly owned subsidiary	(0.2)	-	(0.2)	-
Net change in share purchase loans and notes receivable	1.0	0.9	1.1	1.1
Distributions from investments in associates, net of investments and advances	(3.6)	0.3	(9.5)	(38.3)
Proceeds from sale of assets and leaseback of real estate	-	232.8	-	232.8
	86.7	181.6	(665.7)	57.2
Change in cash and cash equivalents	3.9	(2.0)	(14.0)	(36.3)
Cash and cash equivalents – beginning of period	11.4	14.9	29.3	49.2
Cash and cash equivalents – end of period	15.3	12.9	15.3	12.9
Interest and other financing costs paid	45.3	37.0	78.8	78.8
Income taxes paid	12.8	11.6	33.5	34.6

NON-IFRS FINANCIAL MEASURES

The Company uses certain non-IFRS financial measures including adjusted EBITDA, steady state free cash flow, adjusted earnings and adjusted earnings per share, which are not defined under IFRS and, as a result, may not be comparable to similarly titled measures presented by other publicly traded entities, nor should they be construed as an alternative to other earnings measures determined in accordance with IFRS. These non-IFRS measures are calculated as follows:

Adjusted EBITDA

<i>(in millions of dollars)</i>	13 weeks ended Jun 27, 2026	13 weeks ended Jun 28, 2025 (Restated)	26 weeks ended Jun 27, 2026	26 weeks ended Jun 28, 2025 (Restated)
Earnings from continuing operations before income taxes	35.5	43.1	51.0	60.2
Plant start-up and restructuring costs	4.8	10.1	9.5	15.7
Depreciation of capital assets	35.6	24.7	69.8	49.6
Amortization of intangible assets	8.3	5.4	16.6	11.4
Amortization of right of use assets	21.6	17.4	43.1	35.4
Accretion of lease obligations	14.1	8.6	28.0	16.7
Interest and other financing costs	44.2	44.7	88.2	86.6
Acquisition transaction costs	1.8	1.1	8.9	1.8
Change in value of puttable interest in subsidiaries	0.5	1.0	1.0	2.0
Change in value and accretion of provisions	3.0	0.2	5.9	0.4
Equity losses (earnings) from investments in associates	30.1	17.5	49.1	42.7
Change in fair value of option liabilities	-	-	-	(12.0)
Performance share unit plan expense	1.7	-	1.7	-
Other losses (gains)	23.8	-	23.4	(1.6)
Adjusted EBITDA	225.0	173.8	396.2	308.9

Steady State Free Cash Flow (SSFCF)

<i>(in millions of dollars)</i>	52 weeks ended Dec 27, 2025	26 weeks ended Jun 27, 2026	26 weeks ended Jun 28, 2025	Rolling Four Quarters
Cash flow from operating activities	93.6	180.7	45.2	229.1
Changes in non-cash working capital	294.7	114.3	140.9	268.1
	388.3	295.0	186.1	497.2
Lease obligation payments	(107.2)	(60.9)	(48.7)	(119.4)
Business acquisition transaction costs	12.5	8.9	1.8	19.6
Clearwater fee with respect to certain lobster related assets and sales	-	(30.0)	-	(30.0)
Plant start-up and restructuring costs	60.7	10.6	16.5	54.8
Maintenance capital expenditures	(59.5)	(36.7)	(28.8)	(67.4)
SSFCF	294.8	186.9	126.9	354.8

Adjusted Earnings and Adjusted Earnings per Share

<i>(in millions of dollars except per share amounts)</i>	13 weeks ended Jun 27, 2026	13 weeks ended Jun 28, 2025 (Restated)	26 weeks ended Jun 27, 2026	26 weeks ended Jun 28, 2025 (Restated)
Earnings from continuing operations	17.3	26.7	23.2	32.8
Plant start-up and restructuring costs	4.8	10.1	9.5	15.7
Amortization of intangible assets	8.3	5.4	16.6	11.4
Acquisition transaction costs	1.8	1.1	8.9	1.8
Change in value of puttable interest in subsidiaries	0.5	1.0	1.0	2.0
Change in value and accretion of provisions	3.0	0.2	5.9	0.4
Equity losses (earnings) from investments in associates	30.1	17.5	49.1	42.7
Change in fair value of option liabilities	-	-	-	(12.0)
Other losses (gains)	23.8	-	23.4	(1.6)
	89.6	62.0	137.6	93.2
Current and deferred income tax effect of above items, and unusual tax recovery	(10.0)	(4.0)	(15.5)	(3.9)
Adjusted earnings	79.6	58.0	122.1	89.3
Weighted average shares outstanding	52.0	44.7	51.8	44.7
Adjusted earnings per share	1.53	1.30	2.36	2.00

FORWARD LOOKING STATEMENTS

This press release contains forward looking statements with respect to the Company, including, without limitation, statements regarding its business operations, strategy and financial performance and condition, cash distributions, proposed acquisitions, budgets, projected costs and plans and objectives of or involving the Company. While management believes that the expectations reflected in such forward looking statements are reasonable and represent the Company's internal expectations and belief as of August 6, 2026, there can be no assurance that such expectations will prove to be correct as such forward looking statements involve unknown risks and uncertainties beyond the Company's control which may cause its actual performance and results in future periods to differ materially from any estimates or projections of future performance or results expressed or implied by such forward looking statements.

Forward looking statements generally can be identified by the use of the words “may”, “could”, “should”, “would”, “will”, “expect”, “intend”, “plan”, “estimate”, “project”, “anticipate”, “believe” or “continue”, or the negative thereof or similar variations. Forward looking statements in this press release include statements with respect to the Company's expectations and/or projections on its: outlook and 5-year plan; consumers' preferences; margins, sales and operational initiatives; revenue and earnings; cash flow; operational efficiencies; gross profit; adjusted EBITDA; plant start-up and restructuring costs; business acquisitions and divestitures; financial performance and results; and risks and uncertainties.

Some of the factors that could cause actual results to differ materially from the Company's expectations are outlined below under the Risks and Uncertainties section in the Company's Management Discussion & Analysis for the 26 weeks ended June 27, 2026.

Assumptions used by the Company to develop forward looking statements contained or incorporated by reference in this press release are based on information currently available to it and include those outlined below as well as those outlined elsewhere in this document. Readers are cautioned that this information is not exhaustive.

- The Company will be able to achieve the projected sales growth and operating efficiencies associated with the capital investments it has made in recent years.
- There will not be any material changes in the long-term food trends that have been driving growth in many of the Company's businesses. These include: (i) growing demand for higher quality foods made with simpler, more wholesome ingredients and/or with differentiated attributes such as high in protein, zero sugar, antibiotic free, no added hormones or use of organic ingredients; (ii) increased reliance on healthier and less processed convenience-oriented foods for on-the-go snacking as well as easy meal preparation, both at home and in foodservice; (iii) healthier eating, including reduced sugar consumption and an increased emphasis on animal protein and seafood; (iv) increased snacking in between and in place of meals; (v) increased interest in understanding the provenance of individual food products; and (vi) increased social awareness of issues such as reconciliation with Indigenous Peoples, sustainability, and ethical supply chain practices.
- There will not be any material changes in the competitive environment of the markets in which the Company's businesses compete.
- There will not be any material changes in the Company's relationships with its larger customers including the loss of a major product listing and/or being forced to give significant product pricing concessions.
- The Company will be able to offset increases in the average cost of procured products and raw materials purchased by it with selling price increases.
- The Company will be able to access sufficient goods and services at reasonable prices.
- The Company will be able to access sufficient skilled and unskilled labor at reasonable wage levels.
- The value of the Canadian dollar relative to the U.S. dollar will fluctuate in line with the levels seen over the last several months.
- The Company's major capital projects, plant start-up and restructuring, and business acquisition initiatives will progress in line with its expectations.
- Weather conditions in the Company's core markets will not have a significant impact on any of its businesses.
- The Company will be able to negotiate new collective agreements with no labor disruptions.
- The Company will be able to access reasonably priced debt and equity capital.
- Contractual counterparties will continue to fulfill their obligations to the Company.
- There will be no material changes to the tax, environmental and other regulatory requirements governing the Company.

Management has set out the above summary of assumptions related to forward looking statements included in this press release to provide a more complete perspective on the Company's future operations. Readers are cautioned that this press release may not be appropriate for other purposes.

Unless otherwise indicated, the forward looking statements in this press release are made as of August 6, 2026 and, except as required by applicable law, will not be publicly updated or revised. This cautionary statement expressly qualifies the forward looking statements in this press release.